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SCOPE OF THE COMMITTEE

The Nomination and Remuneration Committee (“the Committee”) of the Board of Directors (“the Board”) of the Biocon Limited (“the Company”) has been constituted in compliance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).

The primary objective of the Committee is to:

- Determine/review the company’s policy on specific remuneration packages for the Executive Directors including any compensation payment.
- Oversee the framing, review and implementation of remuneration policy of the Company on behalf of the Board.
- Form policy, procedures and schemes and to undertake overall supervision and administration of Employee Stock Option Plan including any long-term incentive plan in the form of RSUs in the Company.
- Review the Board structure, size and composition and make recommendation for any changes.

Key Managerial Personnel (KMP) - As per 2(51) of the Companies Act, 2013 (“the Act”), KMP, in relation to a Company, means—

i. the Chief Executive Officer or the Managing Director or the Manager;
ii. the Company Secretary;
iii. the Whole-time Director;
iv. the Chief Financial Officer;
v. such other officer, not more than one level below the directors who is in whole-time employment, designated as KMP by the Board; and
vi. such other officer as may be prescribed;

Senior Management – As per Regulation 16(1)(d) of SEBI Listing Regulations; “Senior Management” shall mean officers/personnel of the listed entity who are members of its core management team excluding board of directors and normally this shall comprise all members of management one level below the chief executive officer/managing director/whole time director/manager (including chief executive officer/manager, in case they are not part of the board) and shall specifically include the functional heads, by wherever name called and the Company Secretary and Chief Financial Officer.

CONSTITUTION, MEMBERSHIP AND COMPOSITION

The Committee shall consist of three or more non-executive directors out of which at least two-third of the directors shall be independent directors. The Board shall designate a member
of the Committee as the Chairperson, provided such member shall be an independent Director. The Chairperson of the Board, whether executive or non-executive shall not chair the Committee but can be a member of the Committee.

- **Chairperson** - The Chairperson of the Committee should be an Independent Director. In case the Chairperson is unable to attend the meeting, the Members present at such meeting may elect one among them to be the Chairperson of that meeting. The Chairperson of the Committee may be present at the annual general meeting to answer the shareholders’ queries. However, it shall be up to the Chairperson to decide who shall answer the queries.

- **Membership** - The Members of the Committee shall be appointed by the Board.

- **Invitees** - In addition to the members as mentioned above, any other director/person may be invited to the meeting, as deem fit by the Committee. Invitee directors will not have any voting rights and may entitled to sitting fees, if any as duly agreed upon by the members of the Board.

- **Secretary** – The Company Secretary of the Company acts as Secretary to the Committee.

**PROCEDURE AND QUORUM:**

- **Time and frequency of meetings** – The Committee shall meet on quarterly basis or as may be decided from time to time but at least once in a year (or such other minimum number of times as may be prescribed by law as in force from time to time) to discharge its roles and responsibilities. Members who are not physically present may attend through video conference/ other audio-visual means.

- **Quorum for meetings** – Two members or one third of the members of the Committee, whichever is greater, including at least one independent director in attendance including those who attend via video conference.

- **Sitting fees** – The Members of the Committee are eligible for sitting fees, if any, approved by the Board from time to time.

- **Onward Reporting** – The draft Minutes of each meeting of the Committee shall be circulated within the statutory time period as stated in the Secretarial Standards as issued by the Institute of Company Secretaries of India read along with the Companies Act, 2013 or any other applicable law, rules or regulations as applicable from time to time. A copy of the signed minutes, certified by the Company Secretary, shall be circulated within the timelines as stated under the Secretarial Standards, to all the Members as on the date of the Meeting and appointed thereafter, except to those
Members who have waived their right to receive the same either in writing or such waiver is recorded in the Minutes.

**ROLE AND RESPONSIBILITIES**

The roles and responsibilities of the Committee shall *inter-alia* include the following:

**a. Remuneration Related:**

- To evaluate the performance of Managing Director, Whole-time Directors and senior management team including the effectiveness of their functioning after laying down the criteria for measurement of performance;

- To recommend to the Board, the remuneration payable including Stock Options/long-term incentive in the form of RSUs/Performance Bonus/any compensation payment/severance compensation for Managing Director, Whole-time Directors and senior management team;

- To review and approve revision in the remuneration/increments/incentives payable to the Managing Director/Whole-time Directors and Senior Management team before implementation;

- To recommend to the Board a policy relating to the remuneration (including Stock Options or long-term incentive in the form of RSUs, if applicable) of Directors, KMP, and other employees;

- To oversee the framing, review and implementation of remuneration policy of the company on behalf of the Board. The policy should cover all aspects of the compensation structure such as fixed pay, variable pay, incentives, perquisites, bonus including milestone bonus, guaranteed pay, severance package, stock options including any long-term incentive plan in the form of RSUs, pension plan, gratuity, etc., taking into account the guidelines issued by any authority from time to time;

- To ensure that the remuneration payable to Directors, KMP(s) and Senior Management involves a balance between fixed and variable incentive pay reflecting short and long-term performance objectives appropriate to the working of the company and its goal;

- To ensure the remuneration and its composition is reasonable and sufficient to attract, retain and motivate directors;

- To review and recommend to the Board all remuneration, in whatever form, payable to directors and senior management;
• To ensure relationship of remuneration to performance is clear and meets appropriate performance benchmarks;

• To act as a Compensation Committee as prescribed under the SEBI (Share Based Employee Benefits) Regulation 2014 or any amendment thereof;

• To ensure that the prescribed disclosure as applicable under the Companies Act, 2013 or any other status are made at appropriate place in annual reports/other documents;

• To deal with the Employee Stock Option Plans including any long-term incentive plan in the form of RSUs, policy, its administration and superintendence within the Company;

• To deal with and review Employee Stock Option Plans including any long-term incentive plan in the form of RSUs, applicable to employees of the Company and its subsidiaries;

• To deal with and review eligibility criteria for granting, vesting and allotment of stock options including RSUs to employees of the Company and its subsidiaries, including but not limited to performance appraisal criteria, norms and guidelines;

• To make recommendations to the Board on matters related to Employee Stock Option Plans including any long-term incentive plan in the form of RSUs;

b. Board Composition, appointment and performance evaluation related:

• The Committee shall, with reference to every appointment of an Independent Director, evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description.

• The Committee may, for the purpose of identifying suitable candidates undertake the following –
  
  i. use the services of an external agencies, if required;
  
  ii. consider candidates from a wide range of backgrounds, having due regard to diversity; and
  
  iii. consider the time commitments of the candidates.

• To review the Board structure, size and composition of the Board;

• To identify persons who are qualified to become directors and who may be appointed in senior management/ KMP in accordance with the criteria laid down and make the recommendation to the Board for appointment/ removal, as deemed fit;
• To review the performance of, and recommend if appropriate, directors who are retiring by rotation to be put forward for re-appointment at the Annual General Meeting of the Company;

• To evaluate the balance of skills, knowledge and experience of the Board and, in the light of this evaluation, prepare a description of the role and capabilities required prior to identifying and recommending individuals for nomination as independent or non-independent members of the Board, its committees;

• To formulate the criteria to determine the qualifications, qualities, skills, positive attributes, independence and other expertise required to be a Director of the Company;

• Formulation of criteria for evaluation of performance of Independent Directors and the Board;

• To provide an annual performance evaluation of the members of the Board and consider any succession issues relating to the Board or any of its duly authorised sub-committees;

• To recommend to the Board on whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors;

• To undertake self-evaluation of its own functioning and identification of areas for improvement towards better governance;

c. Other responsibilities

• To satisfy itself with regard to succession planning, that the processes and plans are in place with regard to the Board & senior management;

• To develop and recommend a policy on Board diversity;

• To devise appropriate induction/ familiarization process for the new and existing Directors of the Company;

• Lying down positive attributes for Independent Directors and formulate criteria for determining Independence of Directors;

• To work in close coordination with Risk Management Committee of the Company, in order to achieve effective alignment between remuneration and risks.

• The Committee shall perform any other functions or duties as may be required under the relevant provisions of SEBI Listing Regulations and the Act read with rules made
thereunder and as may be delegated to the Committee by the Board from time to time.

**AUTHORITIES**

- To deal with annual performance evaluation of the members of the Board. The Committee shall specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out either by the Board, by the committee or by an independent external agency and review its implementation and compliance;

- To deal with Board structure, size and composition and recommend individuals for nomination as independent or non-independent members of the Board, its committees;

- To approve and administer, the company’s policy on specific remuneration packages for the Executive Directors including any compensation payment;

- Frame suitable policies and systems to ensure that there is no violation of any applicable laws in India or overseas, by any employees.

- The committee shall have access to management and information.

- The Committee, at its discretion, may seek the advice of external experts or independent consultants or advisors or legal counsel, where judged necessary, to discharge its duties and responsibilities.

**REVIEW OF CHARTER**

The adequacy of this Charter shall be reviewed from time to time by the Committee and appropriate recommendations shall be made to the Board to update the same based on the changes including those that may be brought due to the regulatory amendments or otherwise.

In case of any ambiguity or need for clarification, the Company should refer applicable Secretarial Standards, provisions of Companies Act, 2013, SEBI Listing Regulations and Articles of Association of the Company and any other applicable laws. Further, in case there prevails any inconsistency between the provisions of this charter and the prevailing law, the law shall prevail.

**REFERENCE**

As mandated by:

1. Section 178 of Companies Act, 2013 and rules made there under or any amendments thereof;
2. Regulation 19 of the SEBI Listing Regulations or any amendments thereof.
• Remuneration Committee was constituted on April 1, 2001 and Nomination Committee January 21, 2010.
• The charter was last approved on April 25, 2019.
• Reviewed, amended and approved by Board/Committee on May 14, 2020.
• Reviewed, amended and approved by the Committee/Board on October 21, 2021.
• Reviewed, amended and approved by the Committee/Board on May 23, 2023.